## Urban School Transformation

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### **Urban School Transformation**

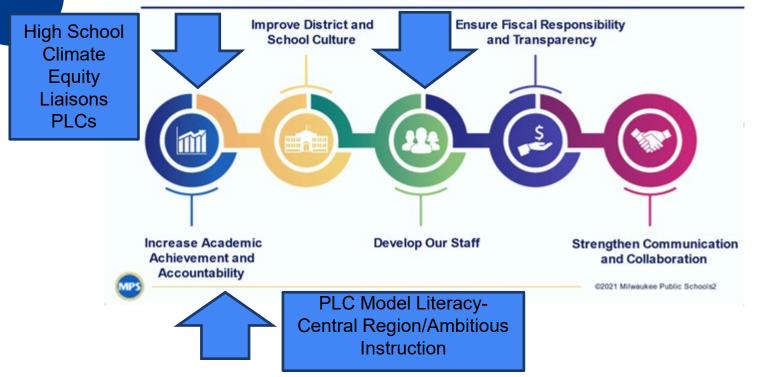
**Shared Leadership** 

Professional Learning Communities (PLCs) **Culture & Climate** 

### **The Work**

PLI – Shared Leadership

### **FIVE PRIORITIES FOR SUCCESS**



# Comparative Data Analysis

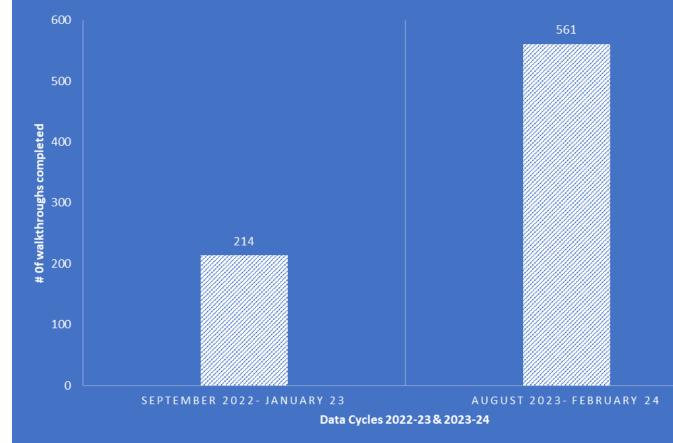
Central Reads Cycle 1 & 2



Walkthroughs have doubled from this time last year.

In 2023, we began capturing data one month sooner than previous year.

#### WALKTHROUGHS IN CENTRAL REGION FOCUSED ON LITERACY

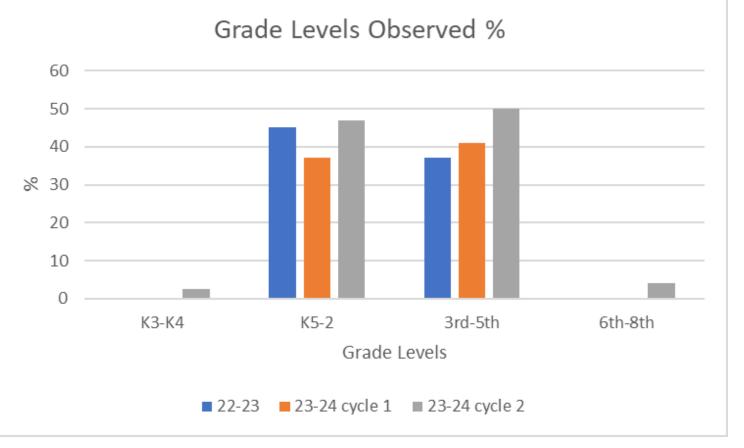


Cycle 1

K3-K4 for both years walkthroughs are below **1%** 

+4% increase in the walkthroughs with the 3-5 grade

In the second cycle of 2023-24 SY, we see an increase in walkthroughs for K3-K4 +2.5% K5-2nd +4% 3rd-5th +9% 6th-8th +10%.



Teacher Practices has increased in the following areas:

Academic Practices +3.5%

Formative Practices +14%

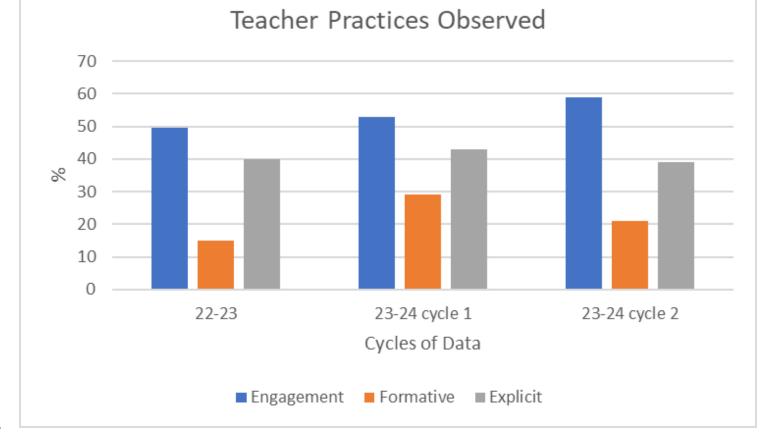
Explicit Instruction +3%

In 2023-24 from Cycle 1 to Cycle 2 we see an increase in

Engagement + 6%

Formative Practices -8%

Explicit Instruction - 6%.



# Principal Leadership Institute (PLI)

Shared Leadership Cycle 1 & 2



October Exit Ticket: 213 Responses

100% of building leaders stated shared leadership.

94% of building leaders stated selfefficacy.

80% of leaders stated collaboration.

## Responses to the Exit Ticket: What is one thing you learned today about Shared Leadership?



December PLI, Shared Leadership Session asked Building Leaders to reflect on the type of leader they are. This table represents the 135 responses.

Topics Addressed	% Yes	% No
I have an accountability system.	47.4%	52.6%
It is important for me to foster opportunities for all staff members to share their voice.	100%	
I like to build consensus.	97%	3%
I steer the conversations with staff towards my ideas, I want them, to think it is their idea.	24.4%	75.6%

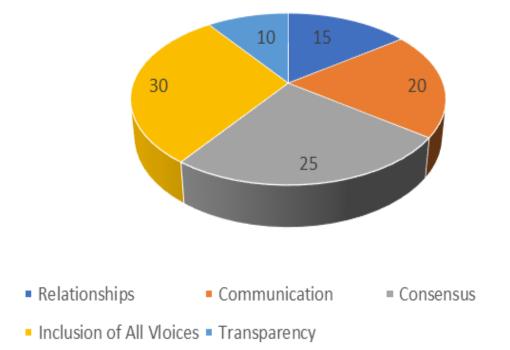
December PLI, Shared Leadership Session asked Building Leaders to reflect on the type of leader they are. This table represents the 135 responses.

Topics Addressed	% Yes	% No
I discuss lesson plans with teachers on a consistent basis and they give me insight into what students are learning so I can provide feedback.	32.6%	67.4%
I prefer to sit back and listen to staff members during conversations to hear their line of thinking.	84.4%	15.6%

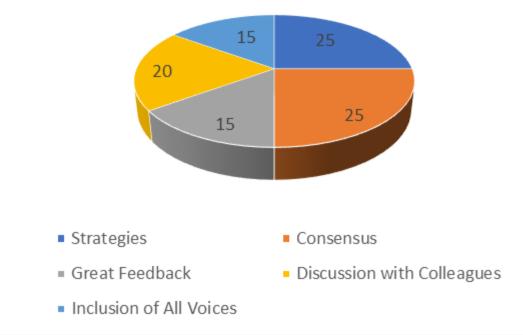
In February, we received 175 responses from participants regarding their learning around building consensus and effective communication.

This is a pattern of responses in %.

# What is the one thing you can do to build trust & collaborate with teams?



#### How Did This Session Help You Build Your Leadership Team?



The top % of answers include Building Consensus & Strategies

What is one effective communication strategy The top % you learned today? of responses include 20 Building Consensus & Inviting 20 35 Team **Members** Invite Your Team Members Collaborative Decision Making Build Consensus Inclusion of All Vloices

## High School Climate Equity Liaisons

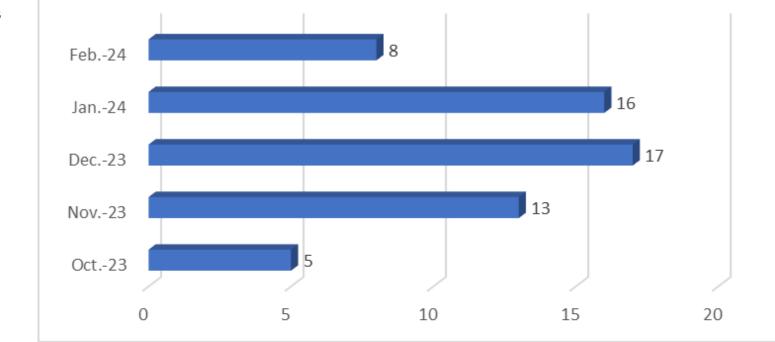
Data Review Cycle 1 & 2



### High School Region PLC Meetings on Culture and Climate

High School Climate PLCs consist of both sponsoring teacher and students.

Climate Equity Liaisons (teachers) facilitate the PLC.



Number of Meetings Held Each Month

Topics addressed during the PLCs :

The Top 3 include:

- 1. Staff-Student Relations
- 2. Students-Student Relations
- 3. School Safety

Topics Discussed within PLCs	Frequency
Staff-Student Relations	20
Student- Student Relations	20
School Safety	12
District Policies	10
Classroom Management	9
Other	8
Building Maintenance	7
Mental Health Support	7
Curriculum	6
Equity	6
Psychological Safety	2
Discrimination	2

#### In the High School PLCs held, the Data Accessed during the Meeting

Data	%
Student Voice at the Meeting	54%
Office Discipline Referrals	17%
Suspension	11%
Attendance	7%
Data from Other Schools	7%
Students Voice Across School	4%

### **Future of the Work**

#### Shared Leadership

- Continuation of bi-monthly Professional Development during Principal Leadership Institute.
- School Improvement Retreat Days Scheduled for June 21 & 22<sup>nd</sup>, and four days in August.
- Central Region
  - Support full implementation of PLCs region-wide for K-5 Literacy
  - PD for Building Leaders to Facilitate and Support PLC work
  - Science of Reading Professional Development and Coaching

#### High School Region

- Increase the number of schools participating in Climate PLCs through customized supports
- Spring Leadership Summit on April 19<sup>th</sup> for professional development with the Climate PLC participants.
- Survey faculty for needed resources and supports to continue this work





